

# Interim presentation first quarter 2018

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Sverre Hurum, CEO

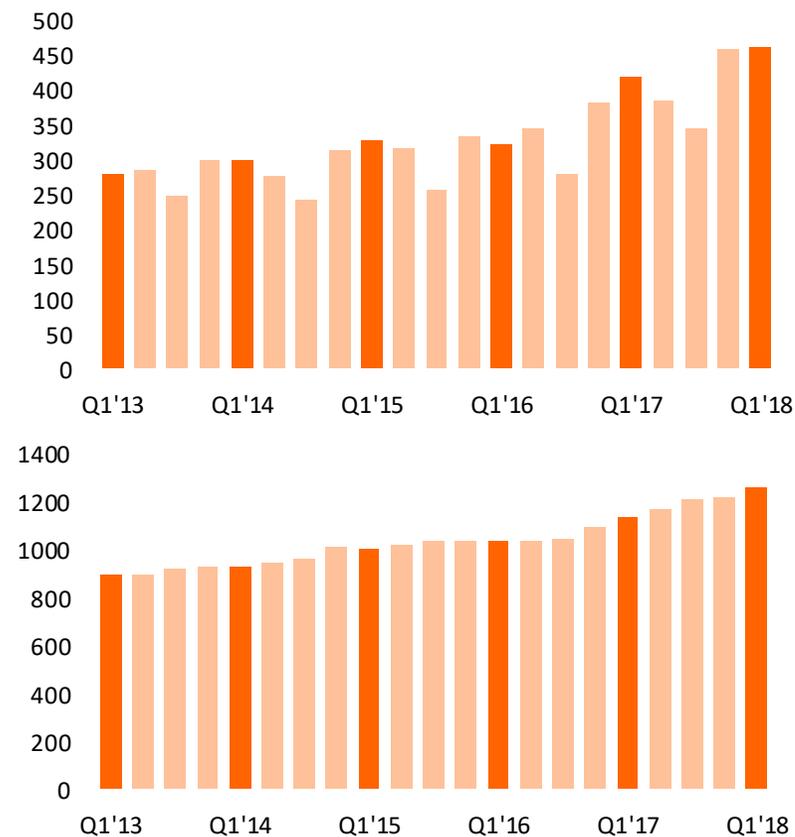
Erik Stubø, CFO

16 May 2018

# Highlights in the quarter

- Revenue and EBIT
  - Operating revenues increased by 10.3 percent to NOK 462.3 million (y-o-y)
  - EBIT increased by 22.7 percent to NOK 50.5 million (y-o-y)
- 1 260 employees
  - Up 45 from Q4'17
  - An increase of 129 in the past 12 months
- Still strong market

**Revenue and number of employees**  
MNOK and number

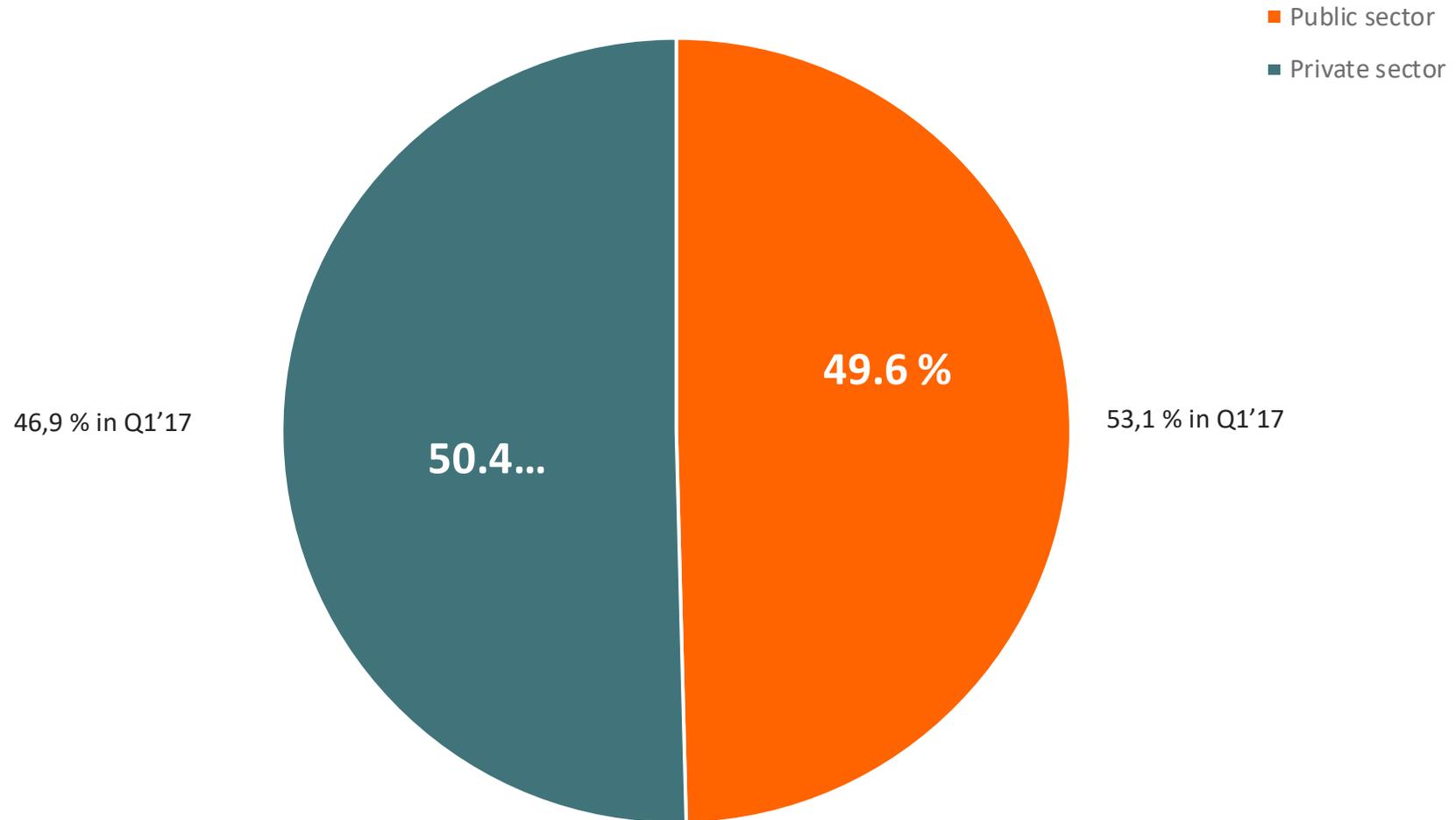




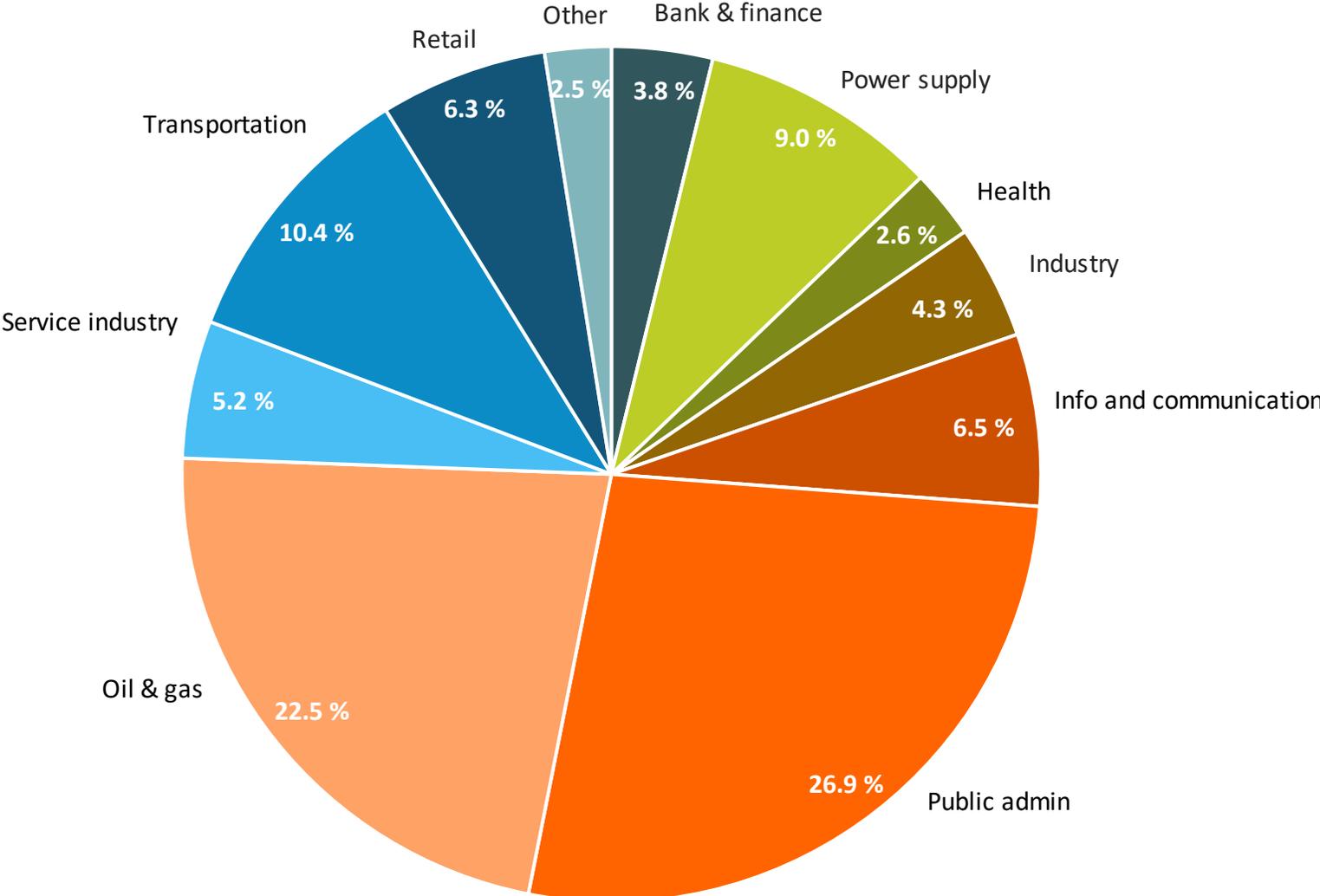
# Operational Review



# Public and private sector



# Business sectors Q1 2018



# Sectors with high increase in revenue

## Oil & gas

- Increased by 27.0 percent (y-o-y)
- Represents 22.5 percent of total revenues in Q1'18

## Transportation

- Increased by 21.4 percent (y-o-y)
- Represents 10.4 percent of total revenues in Q1'18

## Info and communication

- Increased by 49.5 percent (y-o-y)
- Represents 6.5 percent of total revenues in Q1'18

## Industry

- Increased by 13.3 percent (y-o-y)
- Represents 4.3 percent of total revenues in Q1'18



# Avinor

- As a strategic partner with Avinor Bouvet develops:
  - new models for capacity planning for security control at Avinor's airports
  - e-commerce solution to be used at Avinor's airports
    - First version was launched during the quarter



# Prediction of wind power production

- Bouvet helps Kinect Energy Group using machine learning to better exploit its wind power portfolio in the European market





## Sesam GDPR Plattform vant sølv i Datatilsynets konkurranse

Duy Dinh-Steffensen

8. mars 2018

**Med en komplett innsynsportale og en automatisert plattform for kontinuerlig å oppdatere personopplysninger hjelper Sesam virksomhetene med å etterleve GDPR.**

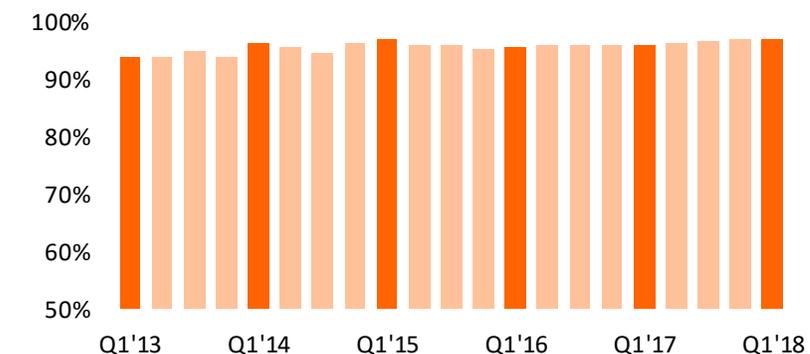
Vinnere av Datatilsynets "Konkurranse om innebygd personvern i praksis" ble kåret 05. mars under et arrangement på Nasjonalbiblioteket. Av 21 innsendte bidrag, stod juryen igjen med 3 finalister. Direktoratet for e-helse gikk av med førsteplassen for Kjernejournal-prosjektet. Vi gratulerer! Sesam og Universitet i Oslo delte andreplassen. Vi er veldig stolte av å dele pallen sammen med to

# Customer and project mix

- Project mix
  - Variable contracts account for 96.9 percent of total revenues
- Customer portfolio
  - The 10 largest customers represent 36.9 percent of total revenues – up from 36.0 percent in Q1'17
  - The 20 largest customers represent 49.4 percent of total revenues – up from 48.4 percent in Q1'17

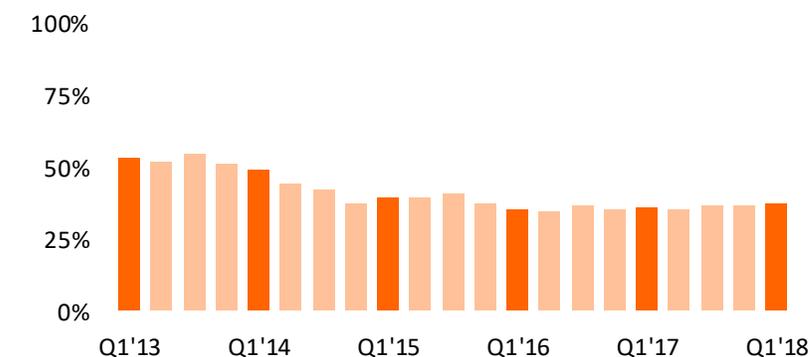
**Variably priced contracts share of revenues**

Percentage



**10 largest customers share of revenues**

Percentage



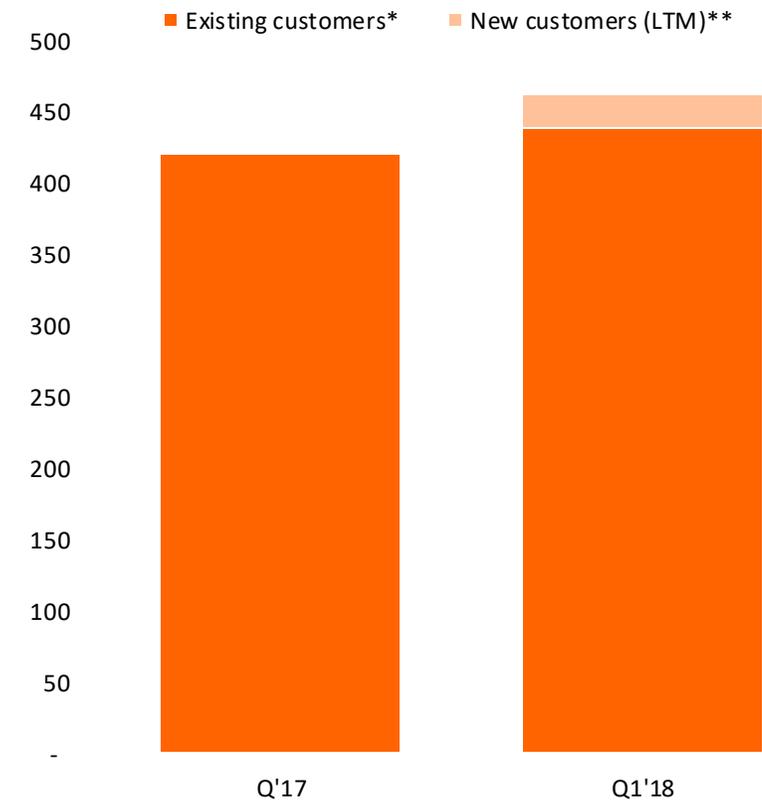
# Customer development

- Existing customers\*
  - Accounted for 94.7 percent of revenues in Q1'18
- New customers\*\*
  - Customers won over the past year generated revenues of NOK 24.3 million in Q1'18

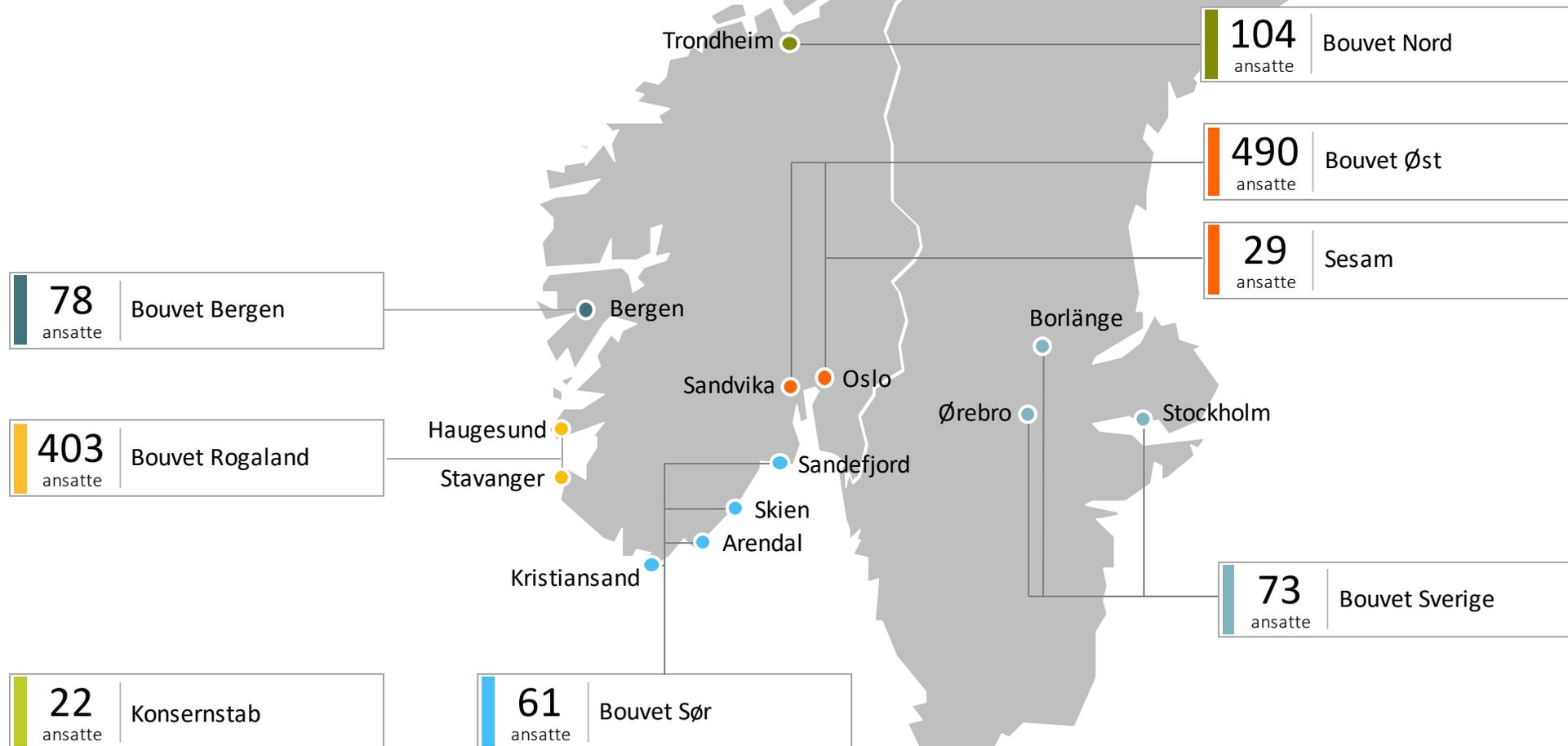
\* Existing customers defined as customers that were invoiced in the corresponding quarter last year  
 \*\* New customers defined as customers won since end of corresponding quarter last year

Revenue customer split

MNOK



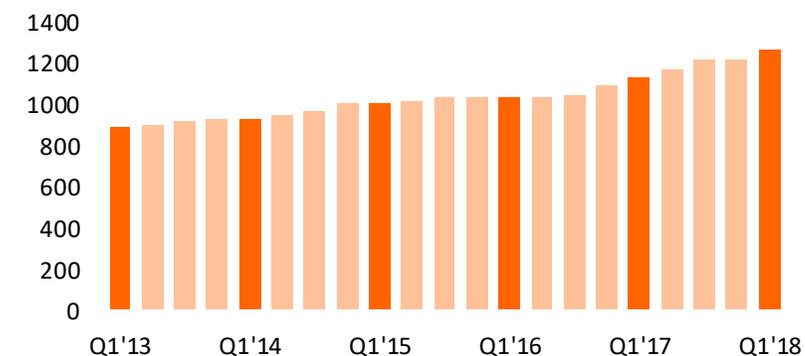
# Regional organisation



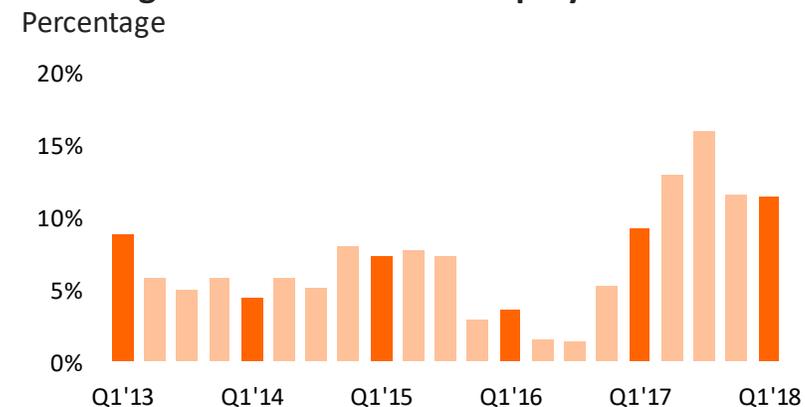
# Enthusiastic and competent employees

- 1 260 employees at the end of the quarter
  - Up 45 from Q4'17
  - 129 more employees in the past 12 months
  - Average number of employees in the quarter up 11.6 percent from Q1'17

**Number of employees end of quarter**



**Annual growth in number of employees**



**E24** 0,16% OSLO 876,63 0,90% OLJE 76,63 -0,03% S&P 2 671,92 -0,47% EURO 3,60 -0,61% DOLLAR 8,08 1,15% BITCOIN 3 293,24 SPID LOGG INN MENY

## Fra nerd til fremtidens arbeidere

Før var de sett på som sære «nerder». Nå er programvareutviklerne Markus (28), Kristian (26), Per Torgrim (29) og Frank (32) blitt hotte og attraktive.



**BOUVET:** Bak f.v. Per Torgrim Frøstrup Thorbjørnsen (29), Kristian Ekle (26) og Frank Kvam (32). Foran sitter Markus Skallist (28). **FOTO:** TORE KRISTIANSEN, VG

e24.no 8. januar 2018

**VG** SPORTEN VG LIVE TV-GUIDE VG+ TIPS OSS



**FREMTIDSYRKE:** Hos Bouvet på Majorstua i Oslo jobber Markus Skallist (28) (foran), Torgrim Frøstrup Thorbjørnsen (29) (f.v.), Kristian... [Les hele](#)

## NHO-rapport: Her er fremtidsjobbene – og jobbene du bør unngå

Bjørn Haugan og Kristoffer Løkås  
08.01.18 11:32 | Oppdatert: 08.01.18 13:54

f e

**136.000 jobber er tatt av digitaliseringen i Norge på fem år. Unge kvinner i dag vil oppleve at mange av dagens tradisjonelle kvinneyrker fortsatt vil være der. Det er verre for dagens unge menn.**

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# Financial Review

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# Key figures

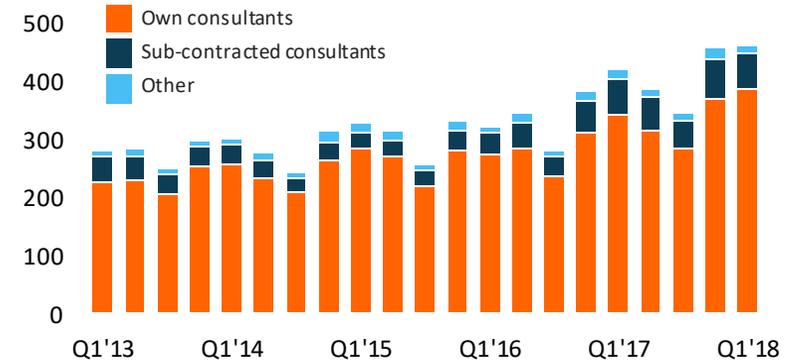
MNOK	Three months ending			Twelve months ending		
	31.03.2018	31.03.2017	Change	31.03.2018	31.03.2017	Change
<b>Operating revenue</b>	462.3	419.1	10.3 %	1 650.6	1 426.9	15.7 %
Operating profit (EBIT)	50.5	41.2	22.7 %	153.5	127.2	20.7 %
EBIT margin	10.9 %	9.8 %		9.3 %	8.9 %	
Ordinary profit before tax	49.7	41.5	19.8 %	154.2	127.1	21.3 %
<b>Profit for the period</b>	38.6	31.5	22.6 %	119.2	96.9	23.0 %
EPS (fully diluted)	3.76	3.04	23.7 %	11.62	9.42	23.4 %
Net cash flow operations	-14.6	-13.3	N/A	147.7	112.2	31.7 %
Equity ratio	35.1 %	35.9 %		35.1 %	35.9 %	
Cash and cash equivalents	159.0	134.4	18.3 %	159.0	134.4	18.3 %
Number of employees (end of period)	1 260	1 131	11.4 %	1 260	1 131	11.4 %
Number of employees (average)	1 247	1 117	11.6 %	1 205	1 070	12.6 %

# Revenue

- Revenues increased by 10.3 percent y-o-y
  - Revenues from own consultants increased by 13.4 percent to NOK 388.0 million
  - Revenues from sub-contracted consultants decreased by 3.9 percent to NOK 58.1 million
  - Other revenues decreased by 1.6 percent to NOK 16.2 million

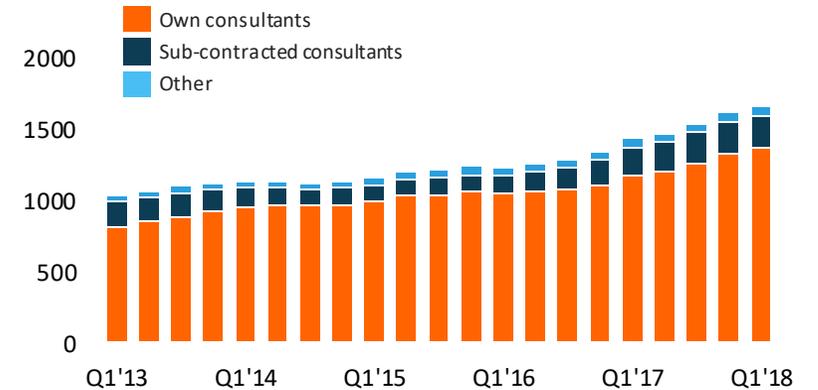
Revenue split (quarterly figures)

MNOK



Revenue split (12 months rolling average)

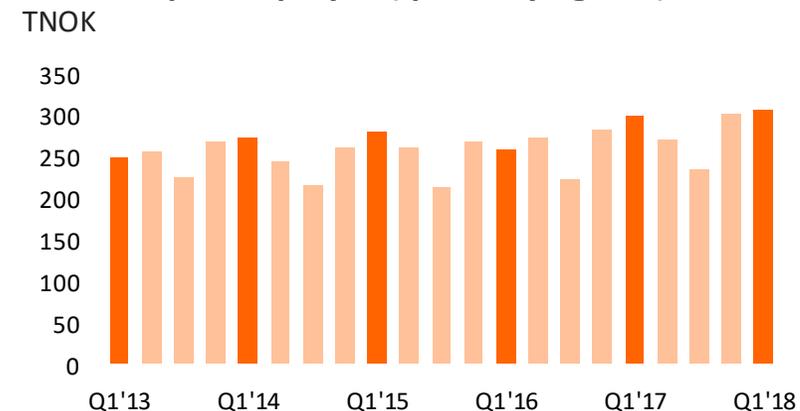
MNOK



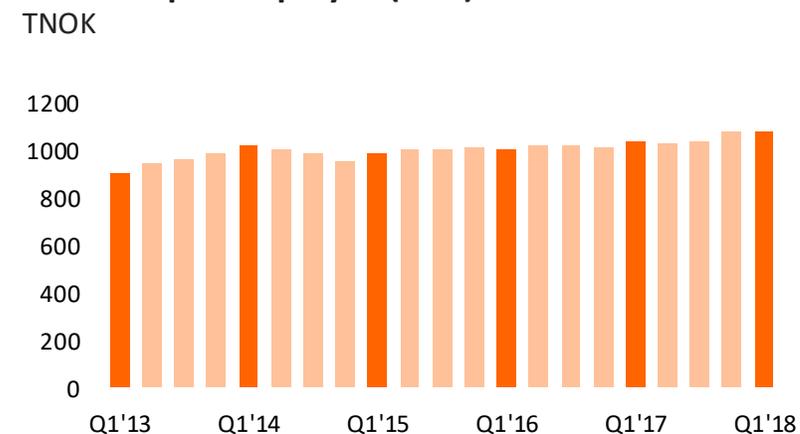
# Revenues from own consultants

- Increased 13.4 percent y-o-y
  - Positive impact from increase in billing ratio by 3.4 percentage points
  - Positive impact from 11.6 percent increase in average number of employees
  - Positive impact from 3.4 percent increase in prices for group hourly services
  - 62 workdays in Q1'18– three less than Q1'17

Revenue per employee (quarterly figures)

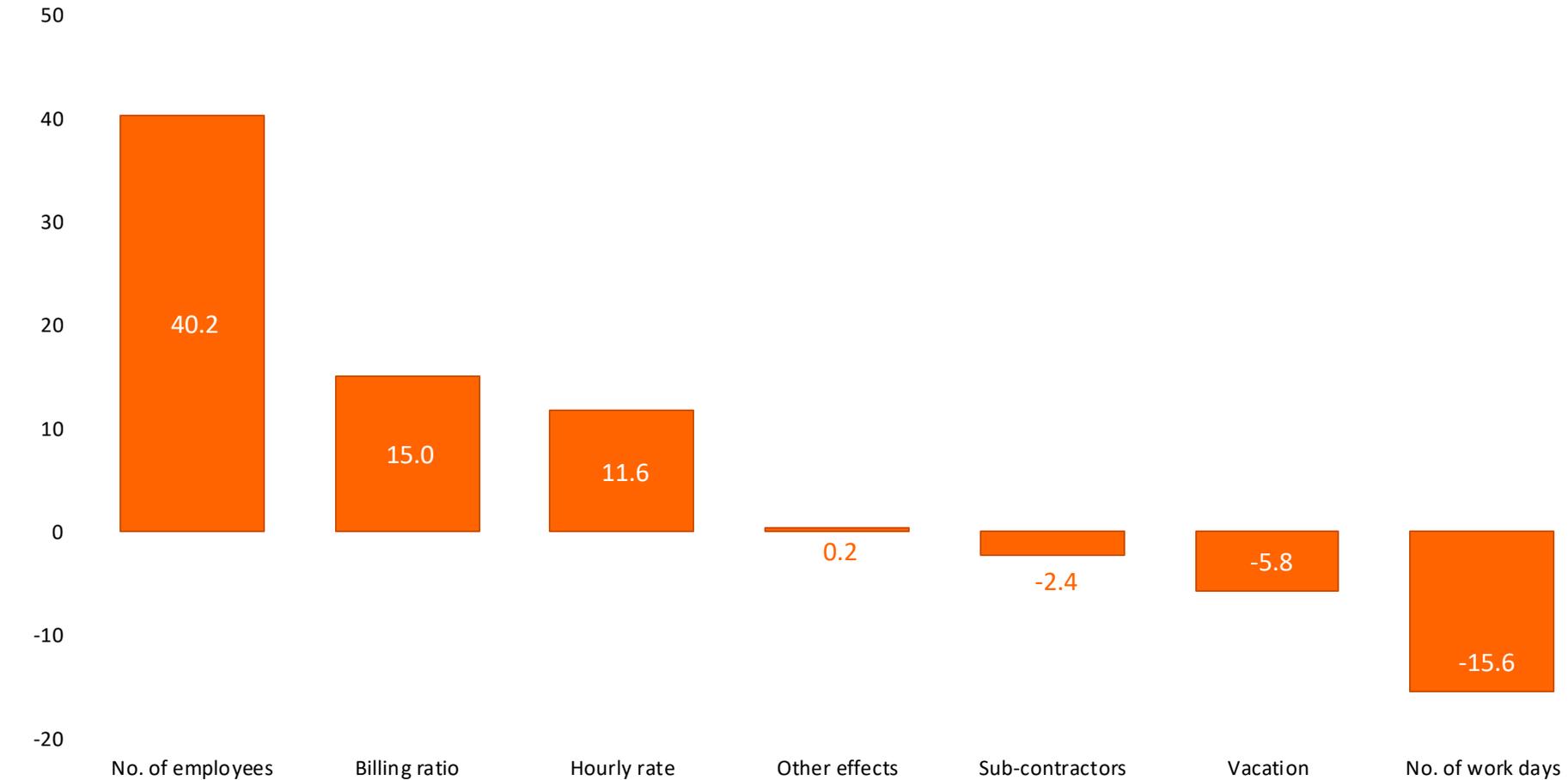


Revenue per employee (LTM)



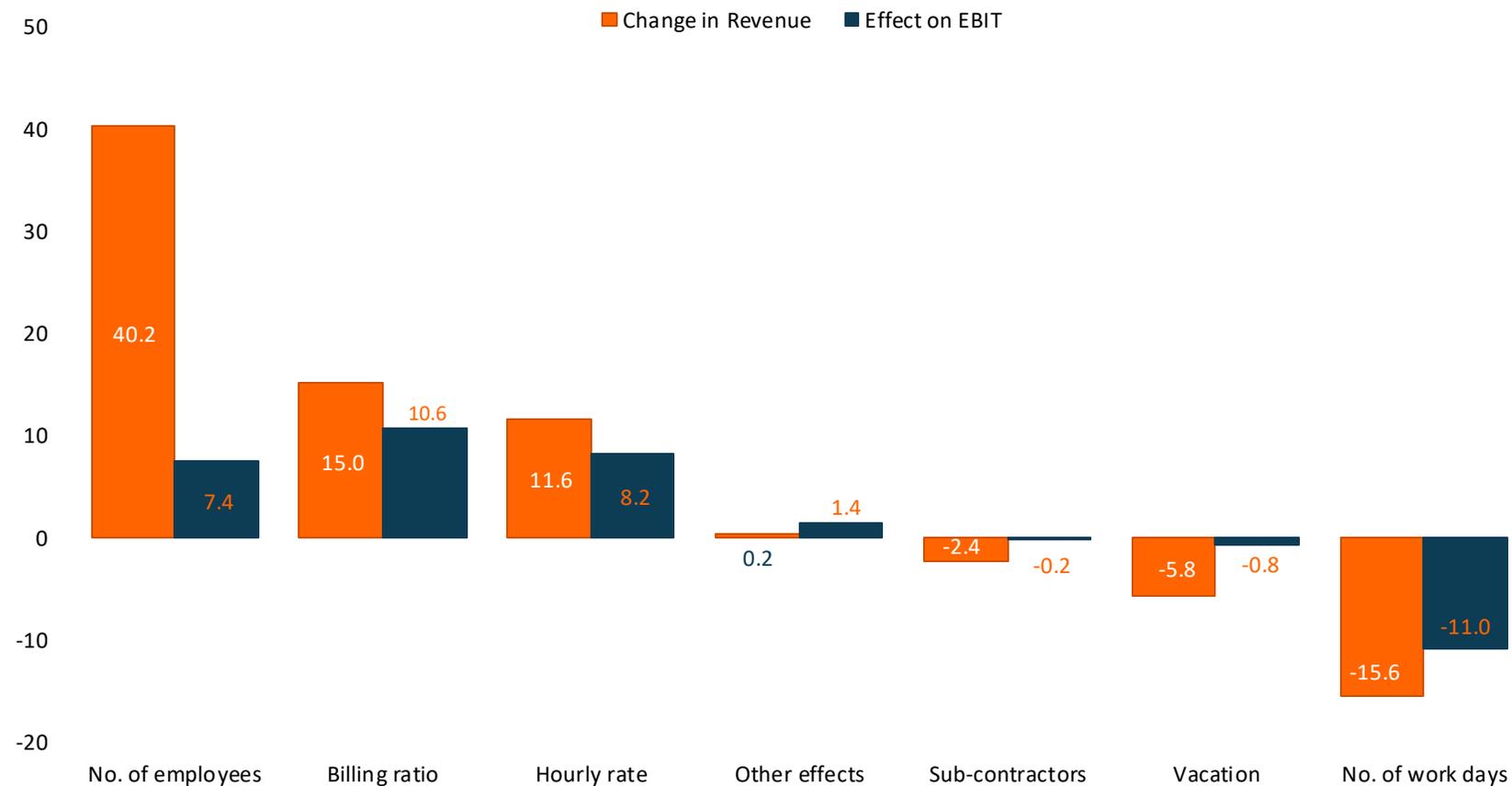
# Analysis of change in revenues y-o-y

Revenue  
MNOK



# Change in revenues – effect on EBIT

Revenue  
MNOK

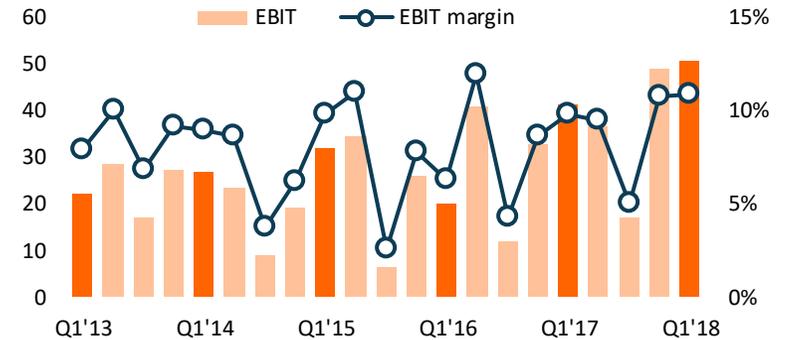


# Earnings

- Operating profit (EBIT) up by 22.7 percent to NOK 50.5 million
- EBIT margin of 10.9 percent compared to 9.8 percent in Q1'17
- Operating expenses increased by 9.0 percent compared to Q1'17
- General growth in pay rate 1.7 percent y-o-y
- Other operating expenses increased 10.1 percent

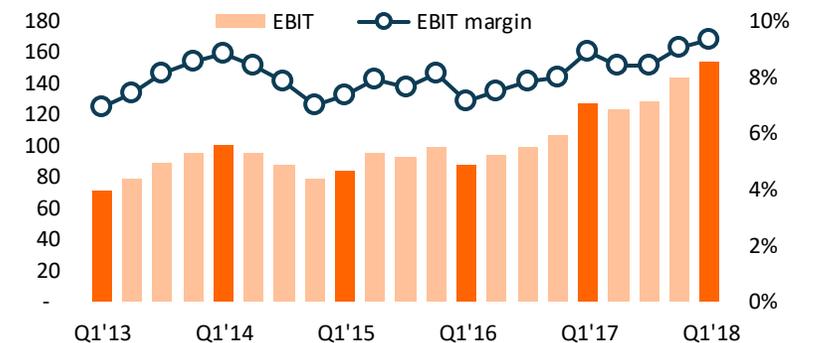
## EBIT and EBIT margin

MNOK and Percent



## EBIT and EBIT margin (LTM)

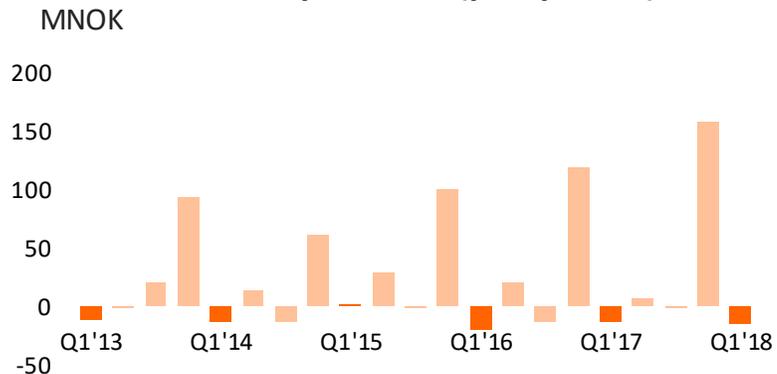
MNOK and Percent



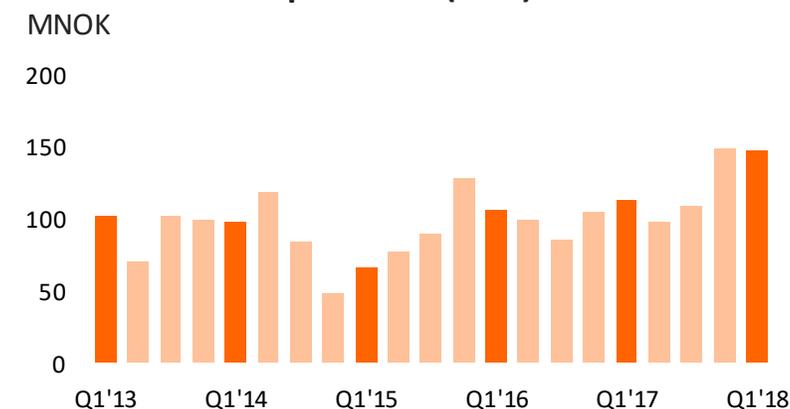
# Cash flow

- Cash flow from operations
  - Negative NOK 14.6 million in Q1'18 compared to negative NOK 13.3 million in Q1'17
- Last 12 months
  - Operational cash flow over the last 12 months was NOK 147.7 million
- Cash flow from investing activities
  - Negative NOK 21.1 million compared to negative NOK 12.0 million in Q1'17

**Cash flow from operations (per quarter)**



**Cash flow from operations (LTM)**





# Outlook



# Outlook

- High demand
- Digitalisation change procurement processes
- Increased demand for system integration
- Too low delivery capacity in the IT consultancy sector



# Shareholders as of 16.05.2018

Shareholders	Number of shares	% of total
VARNER KAPITAL AS	1 070 000	10,44 %
VPF NORDEA AVKASTNING	985 331	9,61 %
STENSHAGEN INVEST AS	736 699	7,19 %
PROTECTOR FORSIKRING ASA	619 023	6,04 %
MP PENSJON PK	524 904	5,12 %
HURUM SVERRE FINN	508 366	4,96 %
VEVLEN GÅRD AS	453 502	4,42 %
VIRTUS KAR INTERNATIONAL SMALL-CAP	271 145	2,65 %
STUBØ ERIK	237 866	2,32 %
UBS SWITZERLAND AG	203 900	1,99 %
SIX SIS AG	200 000	1,95 %
DYVI INVEST AS	200 000	1,95 %
TELENOR PENSJONSKASSE	186 800	1,82 %
STOREBRAND NORGE I VERDIPAPIRFOND	184 929	1,80 %
VOLLE ANDERS	120 083	1,17 %
BOUVET ASA	97 053	0,95 %
STOREBRAND VEKST VERRDIPAPIRFOND	84 586	0,83 %
RADIG NILS-HÅKAN	77 829	0,76 %
STATE STREET BANK AND TRUST COMP	77 268	0,75 %
TALLAKSRUD OLE-JØRGEN	71 366	0,70 %
<b>Number of shares held by the 20 largest shareholders</b>	<b>6 910 650</b>	<b>67,42 %</b>